



*Samuel Neaman Institute
Demand Side Management Forum
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“Flex Your Power” - Highlights of Global and U.S. DSM Programs

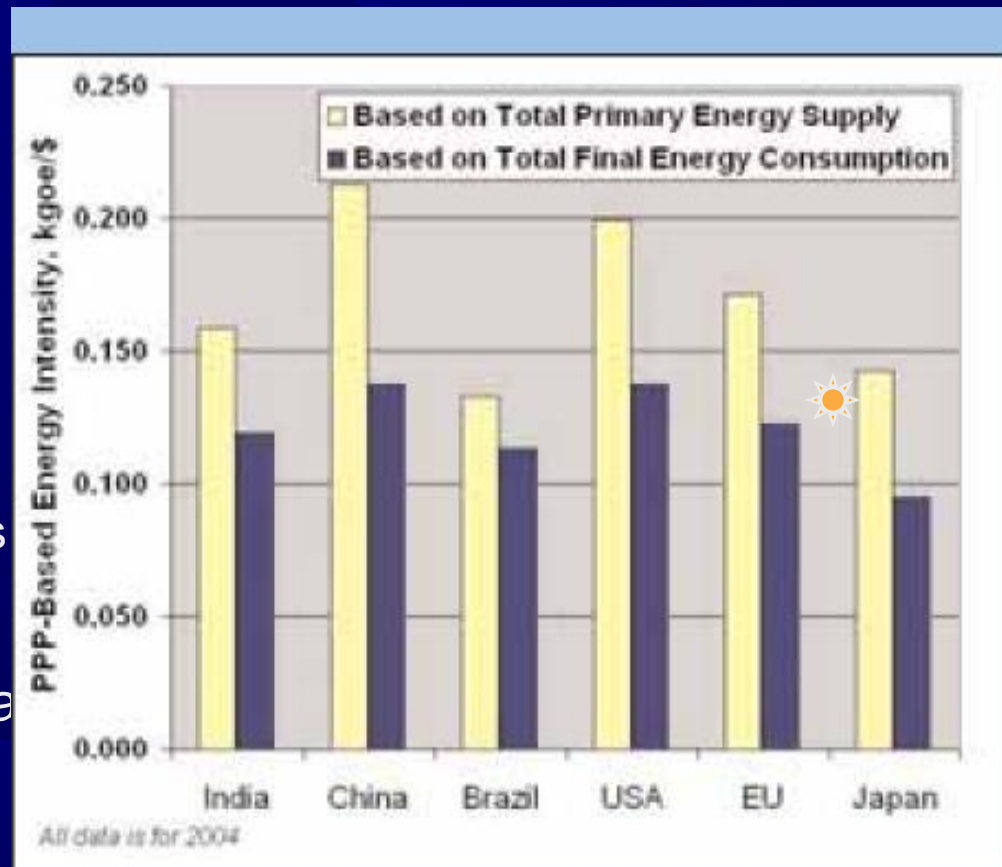
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A Global Perspective

- IEA compiled and published a DSM practices database (October 2007)
- IEA shows that DSM can be successful in two key ways:
 - To relieve constraints on distribution and/or transmission networks at lower costs than building 'poles and wires', and
 - To achieve peak load reductions with various response times for network operational support.
- Estimated benefit of DSM in India
 - Industry 10-25%
 - Lighting 30-35%
 - Commercial Buildings 50%
 - Agriculture 40-45%



Source: IEA DSM Survey, 2007



ISRAEL: TPES/GDP (PPP) = 0.15





Features of Utility DSM in the U.S.

☀ Energy-efficiency programs

- Reduce energy use, both during peak and off-peak periods,
- No affect on the quality of services provided.

☀ Peak load reduction programs

- Focus on reducing load during periods of peak power consumption
- Includes interruptible load tariffs, time-of-use rates, direct load control, and other load management programs.

☀ Load shape flexibility programs

- Modify prices, cycle equipment, or interrupt service,
- Includes real-time pricing, interruptible load tariffs, and direct load control.

☀ Load building programs

- Shift electricity consumption from peak to off-peak hours,
- Includes valley filling programs that increase load during off-peak periods.



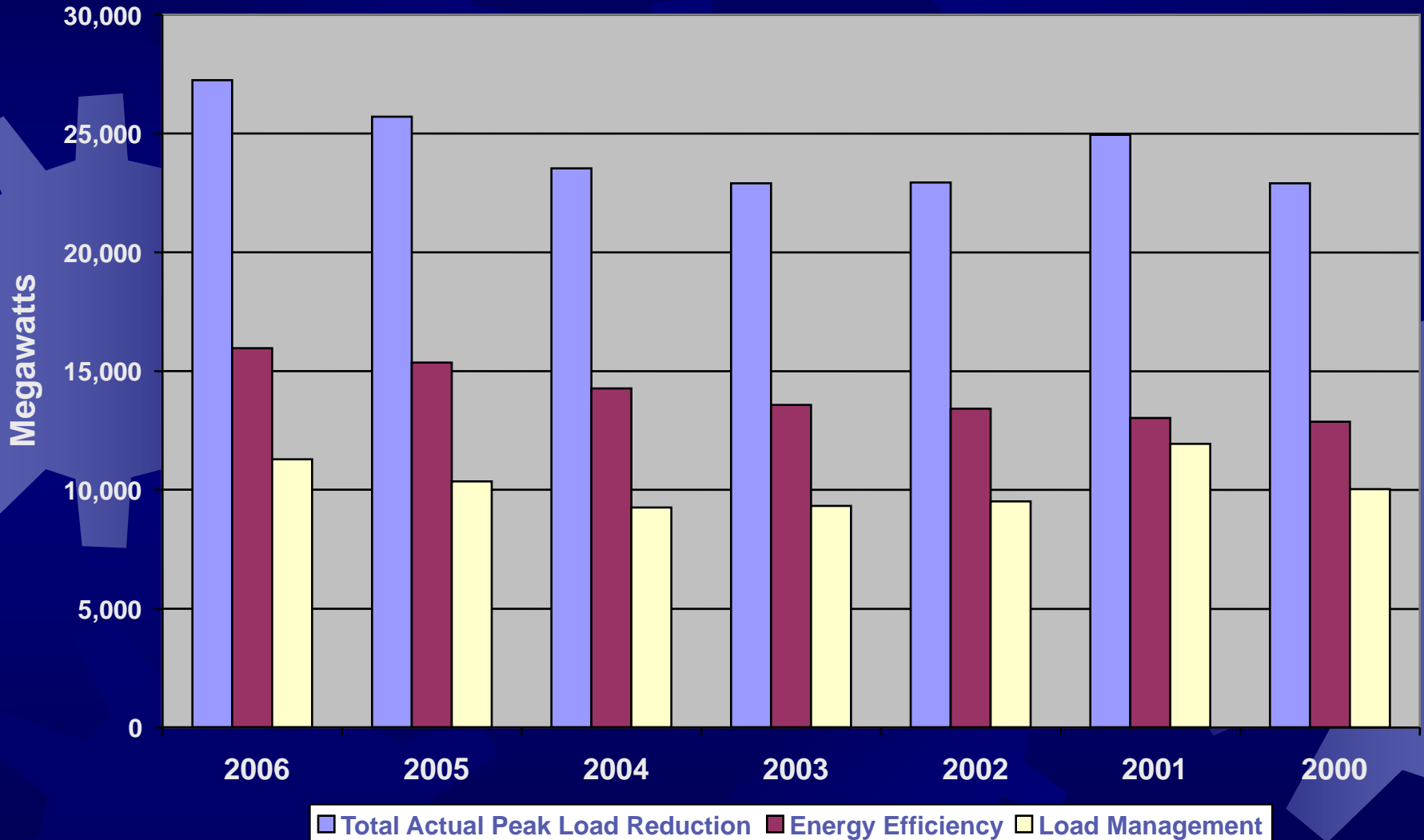


2006 U.S. DSM Highlights

- ☀ Total peak-load reductions of *27,240 MW* resulting from DSM programs
 - Increase of 6.0% compared to 2005,
 - DSM costs increased to \$2.1 billion, a 6.7% increase from 2005.
- ☀ For the last 4 years, DSM costs and program benefits have tracked consistently
 - Nominal DSM expenditures have increased significantly since 2003, averaging 16.5% annual growth over the period,
 - Actual peak load reductions have improved by an annual average of 5.9%, and
 - Energy savings have risen to 8.3% on average since 2003.
- ☀ New pricing programs designed to deliver real-time signals to consumers may account for some of the recent cost increases and improved efficiency over the last several years.



U.S. DSM Trends for 2000 - 2006



Source: EIA 2007 Annual Power Report





DSM Program for Large Utilities: Annual Effects by Sector, 2000-2006

| | <i>2006</i> | <i>2005</i> | <i>2004</i> | <i>2003</i> | <i>2002</i> | <i>2001</i> | <i>2000</i> |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Actual Peak Load Reductions (MW) | | | | | | | |
| Residential | 10,730 | 9,432 | 8,870 | 9,431 | 9,137 | 9,619 | 9,446 |
| Commercial | 7,779 | 7,926 | 7,194 | 6,774 | 6,839 | 8,210 | 6,987 |
| Industrial | 8,692 | 8,343 | 7,454 | 6,594 | 6,500 | 6,553 | 6,141 |
| Transportation | 39 | 9 | 14 | 105 | NA | NA | NA |
| Other | NA | NA | NA | NA | 460 | 573 | 327 |
| TOTAL | 27,240 | 25,710 | 23,532 | 22,904 | 22,936 | 24,955 | 22,901 |
| Energy Savings (Thousand MWh) | | | | | | | |
| Residential | 21,437 | 19,255 | 17,763 | 13,469 | 15,438 | 16,027 | 16,287 |
| Commercial | 28,982 | 28,416 | 24,624 | 25,089 | 24,391 | 24,217 | 25,660 |
| Industrial | 13,348 | 12,178 | 12,273 | 11,156 | 11,339 | 10,487 | 9,160 |
| Transportation | 50 | 48 | 51 | 551 | NA | NA | NA |
| Other | NA | NA | NA | NA | 2,907 | 3,206 | 2,593 |
| TOTAL | 63,817 | 59,897 | 54,710 | 50,265 | 54,075 | 53,936 | 53,701 |

Source: EIA 2007 Annual Power Report





Estimated 2005 State DSM Expenditures

- ☀ Northeast (New York, New Jersey and New England States)
 - \$500 million
- ☀ California
 - \$400 million plus
- ☀ Texas
 - \$80 million
- ☀ Northwest (Idaho, Oregon, Washington)
 - \$85 million





Example Legislation & Regulations

☀️ **New Mexico: “Efficient Use of Energy” Act**

- ☀️ Increased spending on DSM for gas and electric utilities up to 1.5% of revenues
- ☀️ Spending growth from \$2 million per year to ~\$18 million per year, or about \$750 million through 2020

☀️ **Pennsylvania: *Bankable Credits***

- ☀️ Development of a system generating “alternative energy credits” from DSM programs (can replace use of alternative energy)

☀️ **Connecticut: *Conservation and Load Management***

- ☀️ Budget of \$86.45 million (public goods charge: \$cents 0.3/kWh)
- ☀️ Performance incentives: pre-tax rewards of 2-8% of C&LM budget for savings achievements of 70-130% of targets;
- ☀️ **No net lost revenue recovery**





Legislation & Regulations *(continued)*

★ **Colorado: Coal plant construction settlement**

- ★ By January 1, 2014 the Company will achieve a cumulative level of 320 MW of total demand reduction and 800 GWh of annual energy savings;
- ★ Spending up to \$196 million total.

★ **Massachusetts: *Energy Efficiency Program***

- ★ Budget \$155-120 million (\$cent 0.25/kWh)
- ★ Performance incentives: After-tax rewards of 5-5.5% of budget for savings achievements of 75-110% of targets
- ★ No net lost revenue recovery



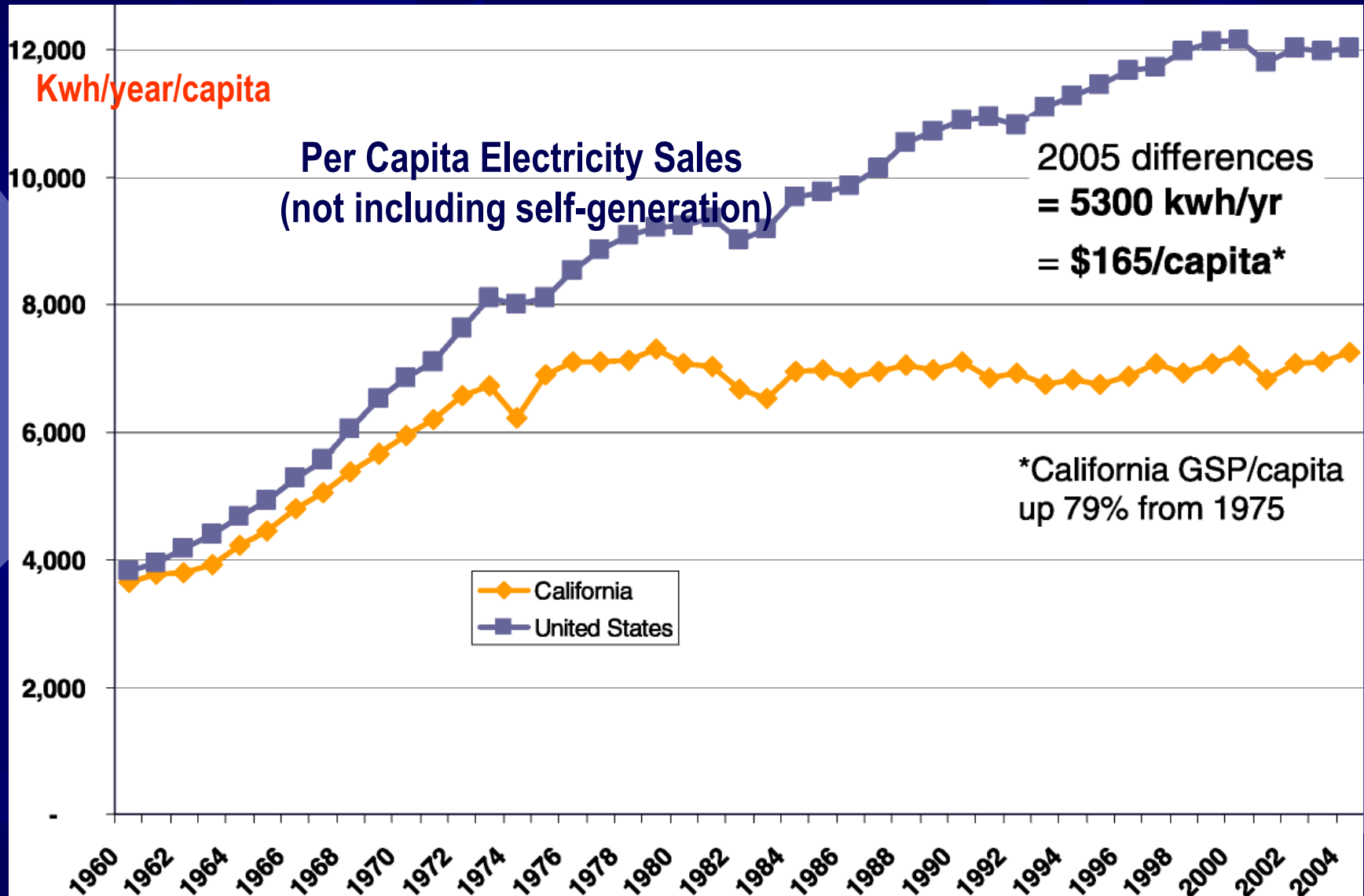


California's DSM Policy Framework

- ★ Cost-effective energy efficiency and demand response must be pursued before supply-side options
- ★ After energy efficiency and demand response, renewable resources are California's first supply-side options
 - ★ California Solar Initiative
 - ★ Self Generations Incentive Program
- ★ Strong demand response and advanced metering infrastructure programs



Outcome of California's Energy Policies



Source: California Energy Commission





California's Incentive/Penalty Mechanism

The CPUC is implementing a set of financial rewards balanced by penalties for poor performance, tied to prescribed kW and kWh savings goals.



Lessons Learned: Key DSM Considerations

Physical performance

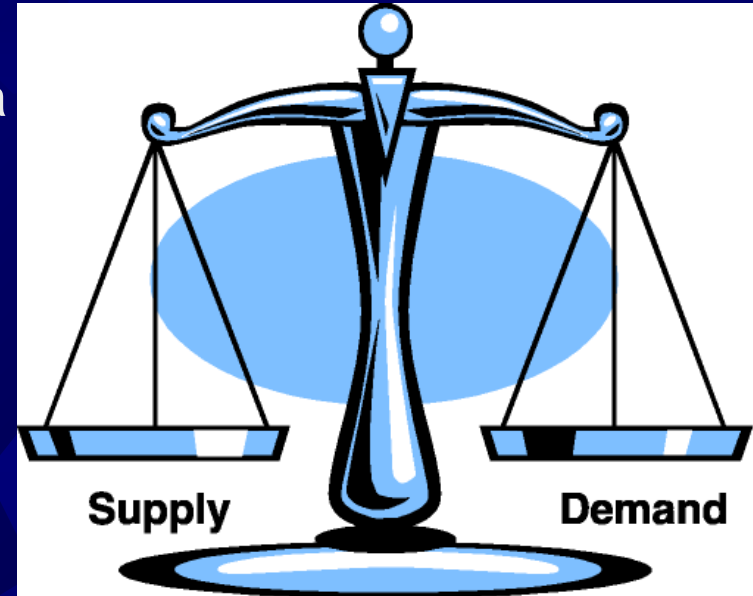
- Delivery of an energy efficiency resource of specified magnitude within a specified time frame

Financial performance

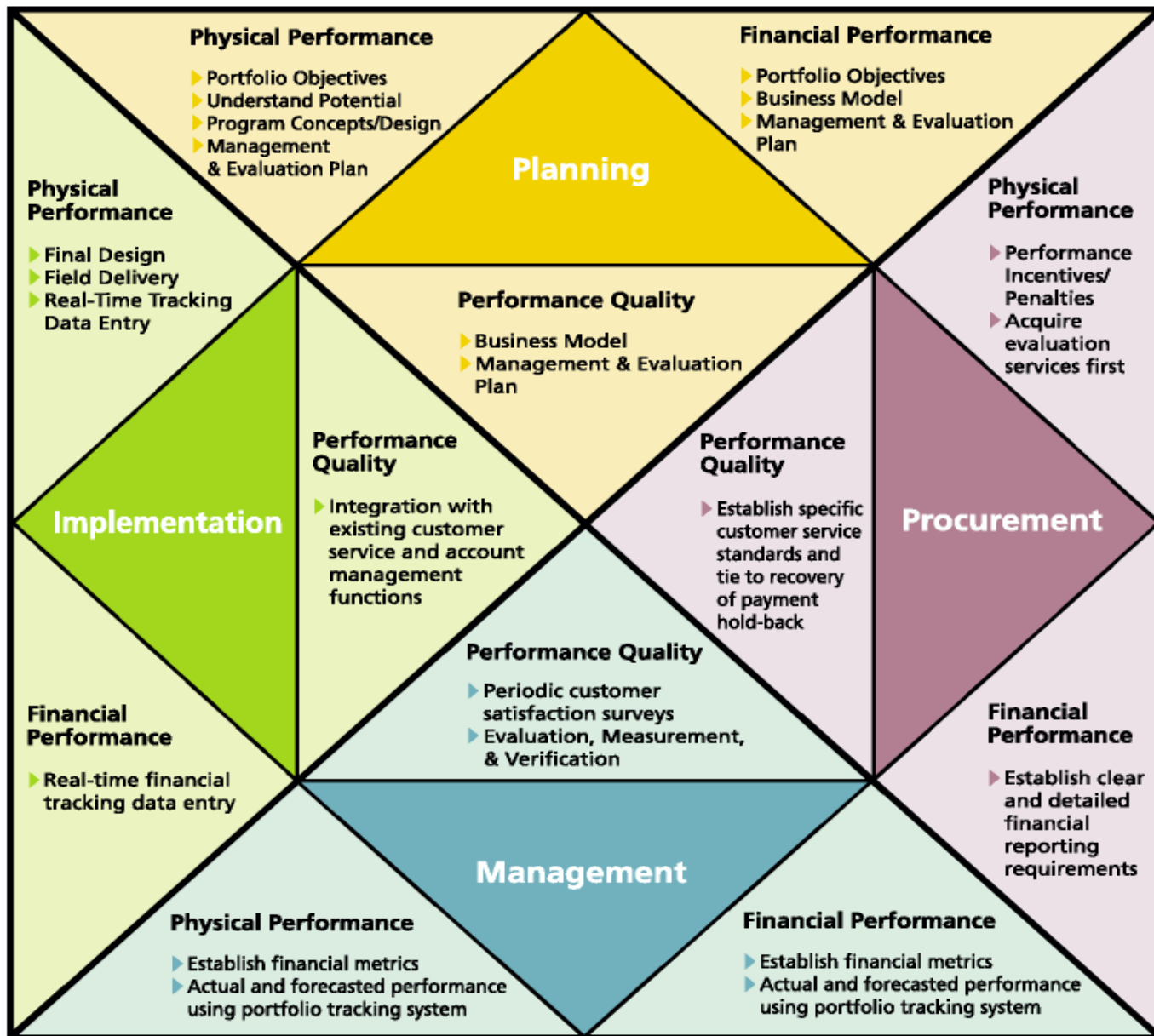
- Delivery of the resource at or below projected cost within a system of well-defined financial controls

Performance quality

- Using the programs to maximize customer satisfaction while meeting or exceeding regulatory requirements



The DSM Business Process Model



Source: ICF 2005





Summary

- ★ Best practices from around the world have demonstrated the role of:
 - Load Management Programs to reduce MW installed;
 - Energy Efficiency Programs to reduce MWH supplied
- ★ Robust DSM programs rely on
 - Sound considerations for both physical and financial performance;
 - Advanced metering and tracking coupled with appropriate instrumentation.
- ★ DSM programs could be used in operating permits as offsets,
 - For renewable energy credits
 - For emissions from coal fired power plants

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